## Strategic Aims for 2023-2026

1) The MAT's schools will be oversubscribed in years 7-11 and the percentage of families who send
their child to the school who list our schools as their first choice will rise year on year.

- 2) The MAT's schools will have cohorts in Year 12 equivalent to 90% of the cohort when they were in Year 11. This can be achieved via a mixture of recruitment and retention of students.
- 3) In accordance with the MAT's ethos of Torah im Derech Eretz its schools will a) have pathways which meet the need of a broad spectrum of Orthodox Judaism and explore the centrality of Israel to Jewish identity + b) celebrate British Values
- 4) The MAT's students will be safe, secure, happy and able to learn in an environment in which they can thrive.
- 5) The mental health and well-being of all students will be well supported.
- 6) The MAT's students will continue to make 'significantly above average' progress from the time they join the school until they time they leave at Key Stage 4 and will maintain or exceed that progress at KS5 by achieving neutral or higher progress scores.
- 7) The MAT will maintain reserves to safeguard its financial health.
- 8) The MAT will have significantly expanded the boys' school site and as a minimum obtained planning permission for a new building.
- 9) The MAT may expand to incorporate additional schools where there is an economy of scale to be gained and the ethos matches.